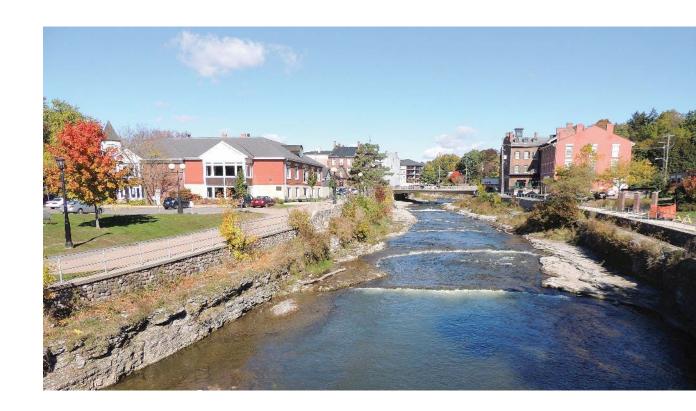


Indigenous & Stakeholder Engagement

Balancing compliance, reconciliation, transparency and trust

Dave Mowat Senior Advisor, Indigenous Relations

2025 NOVEMBER 06 REMPLEX 2025



Honoring land & water



Engaging for Success



Indigenous Nations

- Recognizing constitutionally protected rights and interests
- Supporting capacity and project participation



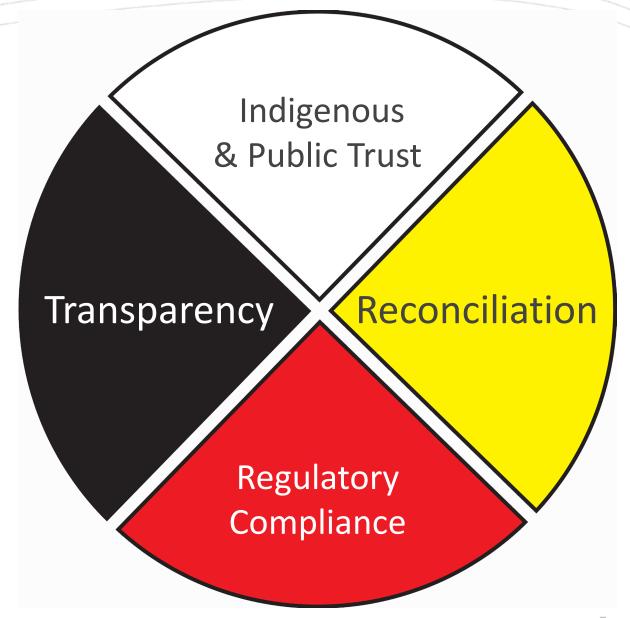
Stakeholders

- Engaging all parties including residents, business owners, the public, regulators
- Communicating project information and understanding interests and concerns





Maintaining the Delicate **Balance**





Indigenous Rights

United Nations

UNDRIP Declaration of Rights of Indigenous Peoples

FPIC Free, Prior and Informed Consent

Canadian Legislation & Calls to Action

UNDRIP came into force 2021

Constitution Act, 1982 – Section 35

Aboriginal & Treaty Rights

Truth & Reconciliation Calls to Action

Crown Duty to Consult

CNL Protocol & Policy

Call to Action #92 – Business & Reconciliation

Licence/regulatory commitments

CNL Reconciliation Action Plan

CNL Indigenous Relations Procurement Strategy

Individual site and project engagement plans





Call to Action #92 - Business & Reconciliation

- Commit to goal of meaningful consultation
- Build respectful relationships
- **Obtain** free, prior and informed consent
- **Ensure** equitable access: jobs, training, education opportunities
- **Ensure** long-term, sustainable benefits from economic development
- Provide education/awareness and training for all CNL staff





CNL Journey Toward Truth & Reconciliation

- Grow an inclusive Indigenous Relations program across all project sites
- Recognize Aboriginal and Treaty Rights and interests as a priority
- Continue building relationships with local First Nations,
 Métis and Inuit communities
- Continue learning about Indigenous values and interests





Indigenous Involvement at CNL

- Inclusive workplace Indigenous voices
- Application of Indigenous knowledge systems
- Review and comment on plans/reports
- Archaeological monitoring
- Community-based monitoring, job shadowing, training
- Environmental protection programs, working groups











Public Communications Objectives



BUILD & MAINTAIN

Support/confidence with community, stakeholders



RESPOND

Timely information, updates to ensure understanding, acceptance of project work



POSITION

CNL as primary information source for accurate project information



CNL Project Communications



















Community-Wide

- Telephone/email/in-person
- Presentations/tours
- Newsletters/publications
- Website/social media
- Information sessions/events

- Advertising
- Media releases
- Council updates
- Working groups
- Public disclosures

Neighborhood/Targeted

- Focus groups
- Neighbourhood info sessions
- Observation groups
- Resident notifications

Individual Property-Owners

- Notification letters/cards
- Phone calls
- In-person visits
- Design meetings
- On-site visits



How We Engage: Communications Tactics





PHAI Public Engagement – 2012 to 2024



Public Engagements



2037

Community Updates



- Presentations
- Site tours
- Special events

- Key stakeholder relations
- Communications products
- Community notifications

- Property owner meetings
- Field visits







What the Residents Are Saying

89%

Port Hope residents are aware of the PHAI

98%

Overall satisfaction with living in the community

83% indicated ongoing confidence in CNL's ability to safely manage the waste

81% indicated they were "very confident" or "confident" that CNL will respond to concerns

74% satisfied with CNL efforts to provide information about PHAI

Majority of respondents indicated CNL staff as their most trusted source for complete, accurate information on the PHAI

Collaborating for Mutual Success

Engage on plans and project activities

Support community awareness and participation

Collaborate on capacity building; economic development; employment training; environmental monitoring

Incorporate Indigenous knowledge systems

Build positive long-term relationships based on mutual understanding and respect

Work together to benefit future generations







Miigwetch. Thank you. Merci



info@phai.ca



PH.Area.Initiative



@PHAI_PORT_HOPE







CNL's Port Hope Area Initiative

